

Equality & Health Impact Assessment (EqHIA)

Document control

Title of activity:	Digital Signatures Project
Lead officer:	Manjula Pindoria, Project Manager, Transformation, COO
Approved by:	Ben Pilkington, Head of Portfolio Delivery, Transformation, COO
Date completed:	28/03/2023
Scheduled date for review:	28/03/2024

Please note that the Corporate Policy & Diversity and Public Health teams require at least **5 working days** to provide advice on EqHIAs.

Did you seek advice from the Corporate Policy & Diversity team?	Yes
Did you seek advice from the Public Health team?	No
Does the EqHIA contain any confidential or exempt information that would prevent you publishing it on the Council's website?	No

Please note that EqHIAs are **public** documents and must be made available on the Council's <u>EqHIA webpage</u>.

Please submit the completed form via e-mail to EqHIA@havering.gov.uk thank you.

1. Equality & Health Impact Assessment Checklist

Please complete the following checklist to determine whether or not you will need to complete an EqHIA and ensure you keep this section for your audit trail. If you have any questions, please contact EqHIA@havering.gov.uk for advice from either the Corporate Diversity or Public Health teams. Please refer to the Guidance in Appendix 1 on how to complete this form.

About your activity

	About your activity							
1	Title of activity	Digital Signa	tures Project					
2	Type of activity	project, new	or change in service	e, initiative				
3	Scope of activity	Implementation of Digital Signatures Solution across Havering						
4a	Are you changing, introducing a new, or removing a service, policy, strategy or function?	Yes						
4b	Does this activity have the potential to impact (either positively or negatively) upon people (9 protected characteristics)?	Yes	If the answer to any of these questions is 'YES',	If the answer to all of the questions (4a, 4b & 4c) is 'NO',				
4c	Does the activity have the potential to impact (either positively or negatively) upon any factors which determine people's health and wellbeing?	No	please continue to question 5 .	please go to question 6 .				
5	If you answered YES:	Please complete the EqHIA in Section 2 of this document. Please see Appendix 1 for Guidance.						
6	If you answered NO:	Please provide a clear and robust explanation on why your activity does not require an EqHIA. This is essential in case the activity is challenged under the Equality Act 2010. Please keep this checklist for your audit trail.						

Completed by:	Manjula Pindoria, Project Manager, Transformation, COO
Date:	28/03/2023

2. The EqHIA – How will the strategy, policy, plan, procedure and/or service impact on people?

Background/context:

Digital Signatures Software will be used by staff to send, track and sign documents digitally reducing the need to print and send out hard copies for wet signatures. The software will not be replacing current processes or services, but will offer an additional channel to staff where required, and appropriate.

Digital Signatures will help reduce the time and effort that is being spent on using traditional methods of printing, posting, signing and approving physical documents which can be very time consuming, result in delayed responses, time spent chasing for wet signatures, as well as prone to errors. Havering colleagues are facing significant challenges when trying to efficiently and securely manage the signing and approval process for various documents needed for them to carry out their roles.

Digital signatures are commonly used in electronic transactions, such as online contracts, financial transactions, and legal documents. They provide a high level of security and are often legally binding, making them a trusted and reliable way to sign and authenticate electronic documents.

Digital Signatures will support the outcomes set out in Havering's Corporate Vision - 'The Council is digitally enabled', and Mission 2 within the Digital Strategy - 'Modern tools for the job', by replacing a very manual, resource intensive process with an easy to use, online digital signatures tool that can be shared internally and externally.

The expected benefits are:

Reduction in printing costs;

Reduction in postage costs;

Cost saving on time spent sending out documents;

Cost saving on time spent sealing documents;

Cost saving on time spent chasing documents;

Speedier receipt of signed documents in a digital format instead of paper;

Reduction in carbon footprint.

*Expand box as required

Who will be affected by the activity?

The people who may be affected are:

Residents

Businesses/ manufacturing / developers / small, medium or large enterprises

Contractors

External agencies

Employees

Members / Councillors

*Expand box as required

Protected Characteristic - Age: Consider the full range of age groups			
Please tick (Overall impact:	
Positive	X	Older people may not have access to devices and / or may not have the digital skills to use online services resulting in them being digitally excluded.	
Neutral		Those that can access online services, but may have mobility issues, will be able to receives and sign documents from any location without the need to post out signed	
Negative	х	documents or come into the offices.	
		*Expand box as required	

Evidence:

Digital exclusion has been identified as an issue for this group. Internet usage is increasing among older people (and has increased substantially over the last 5-6 years), and it should not be assumed that older people would not use the digital route, as many do use online systems – particularly with assistance. However, many are still non-users. Even if elderly people use the internet, usage may be less frequent and elderly users may be less digitally-skilled. Elderly people may not have mobile phones or an email address, one of which is required for verification of ID for online system.

Mitigation: Digital Signatures is not replacing an existing process or service; it is an additional tool which is available to staff to use where appropriate. Staff will receive training prior to using the software; this will be offered virtually, face to face, via training videos, and manuals will be produced. There will also be support available post go-live whilst users familiarize themselves with the software.

*Expand box as required

Sources used:

*Expand box as required

Protected Characteristic - Disability: Consider the full range of disabilities; including					
physical me	physical mental, sensory and progressive conditions				
Please tick (,	Overall impact:			
the relevant b	OX:				
Positive X		Those with a visual impairment, partially sighted and those who are blind may not be able to use the system.			
Neutral		People with a disability may have a number of issues that mean they can potentially be disadvantaged.			
		poternially be disadvaritaged.			
		This online system needs to be designed with accessibility in mind.			
Negative	X	Those that can access online services, but may have mobility issues, will be able to receives and sign documents from any location without the need to post out signed documents or come into the offices.			

B () IOI ()

		*Expand box as required			
Evidence:					
For example, there are those who have a learning difficulty who may have low literacy or may not be able to read a letter. Disabled people have lower literacy levels than the UK average - accessible information is needed to ensure these groups can make informed decisions. Digital exclusion: Disabled people are significantly less likely than non-disabled people to have internet access (65% compared to 88%), and disproportionately low internet access affects disabled people across all age groups.					
which is avail software; this	Mitigation: Digital Signatures is not replacing an existing process or service; it is an additional tool which is available to staff to use where appropriate. Staff will receive training prior to using the software; this will be offered virtually, face to face, via training videos, and manuals will be produced. There will also be support available post go-live whilst users familiarize themselves with the software.				
		*Expand box as required			
Sources us	ea:				
		*Expand box as required			
Protected C	Chara	cteristic - Sex/gender: Consider both men and women			
Please tick (* the relevant b		Overall impact:			
Positive					
Neutral	х				
Negative		*Expand box as required			
_		Expand box as required			
Evidence:					
		*Expand box as required			
Sources us	ed:				

*Expand box as required

groups and		cteristic - Ethnicity/race: Consider the impact on different ethnic
Please tick (Overall impact:
the relevant k	,	
Positive		There may be some minority ethnic groups that face barriers to accessing digital services due to access, language, computer literacy, and financial
Neutral		difficulties.
Negative	x	*Expand box as required
Evidence:		
digital inclusion asylum seeke language. Up the primary be the UK There are also some minority hardship amount of the Mitigation: Display to the Mitigation: Display to the Mitigation of the M	on are ers, re nderly arrier so eco y ethn ong mi	s most pronounced in older (55+ years), minority ethnic adults. The barrier to e clustered in minority ethnic groups. Especially new communities such as fugees including Ukrainian communities, and those who English is not their first ing reasons for the digital divide are varied. Scarcity of computer literacy was cited by Black and minority ethnic groups living in deprived communities within nomic and financial barriers to digital inclusion that disproportionately affect lic groups. The clustering of low digital access, low digital literacy, and financial inority ethnic people causes a triple disadvantage for digital inclusion. Signatures is not replacing an existing process or service; it is an additional tool o staff to use where appropriate.
		*Expand box as required
Sources us	ed:	
		*Expand box as required
		cteristic - Religion/faith: Consider people from different religions or hose with no religion or belief
Please tick (1 the relevant b	,	Overall impact:
Positive		
Neutral	Х	
Negative		*Expand box as required

*Expand box as required

Evidence:			
		,	*Expand box as required
Sources us	ed:		
		,	*Expand box as required
Protected C lesbian, gay		cteristic - Sexual orientation: Consider people who a	re heterosexual,
Please tick (<u>/)</u>	Overall impact:	
the relevant b	box:		
Positive			
Neutral	Х		
Negative		,	*Expand box as required
Evidence:			
			*Expand box as required
Sources us	ed:		
		,	*Expand box as required
		cteristic - Gender reassignment: Consider people wh	
		ve received gender reassignment surgery, as well as podifferent from their gender at birth	eopie wnose
Please tick (<u>/)</u>	Overall impact:	
the relevant k	oox:		
Positive			
Neutral	x		
N			
Negative		,	*Expand box as required

Evidence:		
		*Expand box as required
Sources us	ed:	
		*Expand box as required
Protected C	Chara	cteristic - Marriage/civil partnership: Consider people in a marriage or
civil partners	ship	
Please tick (* the relevant b		Overall impact:
Positive		
Neutral	X	
Negative		*Expand box as required
Evidence:		
		*Expand box as required
Sources us	ed:	
		*Expand box as required
Drotostad C	`h a ra	etavietie. Due amena u metavnitu and metavnitu. Consider these who
		cteristic - Pregnancy, maternity and paternity: Consider those who those who are undertaking maternity or paternity leave
Please tick (* the relevant b	1	Overall impact:
)OX.	
Positive		
Neutral	x	
Negative		*Expand box as required
	Ī	

Evidence:		
		*Expand box as required
Sources us	ed:	
		*Expand box as required
		status: Consider those who are from low income or financially excluded
backgrounds	S	
Please tick (<u> </u>	Overall impact:
the relevant b	box:	•
Positive		Those on a low-income or financially excluded may not have access to devices or the internet to access the online service.
Neutral		
Negative	х	
- Hogalivo		*Expand box as required
Evidence:		
		w digital access, low digital literacy, and financial hardship among minority es a triple disadvantage for digital inclusion.
		signatures is not replacing an existing process or service; it is an additional tool o staff to use where appropriate.
		*Expand box as required
Sources us	ed:	
		*Expand box as required
Health & W	ellbei	ing Impact: Consider both short and long-term impacts of the activity on

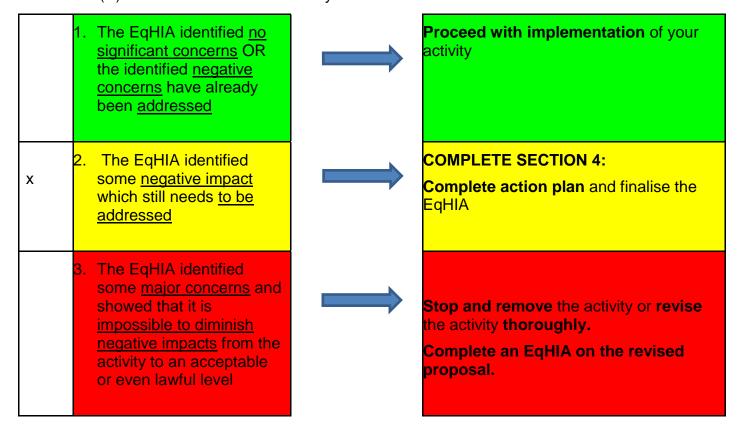
a person's physical and mental health, particularly for disadvantaged, vulnerable or at-risk

Positive		*E	Expand box a	as requ	iired
Neutral	x	Do you consider that a more in-depth HIA is required this brief assessment? Please tick (✓) the relevant box	as a resu	ult of	
Negative		Yes [No	✓
Evidence:					
		*E	xpand box a	as requ	iired
Sources us	ed:				
		•-	- ,,		. ,
		*E	xpand box a	as requ	ııred

3. Outcome of the Assessment

The EqHIA assessment is intended to be used as an improvement tool to make sure the activity maximises the positive impacts and eliminates or minimises the negative impacts. The possible outcomes of the assessment are listed below and what the next steps to take are:

Please tick (✓) what the overall outcome of your assessment was:



4. Action Plan

The real value of completing an EqHIA comes from the identifying the actions that can be taken to eliminate/minimise negative impacts and enhance/optimise positive impacts. In this section you should list the specific actions that set out how you will address any negative equality and health & wellbeing impacts you have identified in this assessment. Please ensure that your action plan is: more than just a list of proposals and good intentions; sets ambitious yet achievable outcomes and timescales; and is clear about resource implications.

Protected characteristic / health & wellbeing impact	Identified Negative or Positive impact	Recommended actions to mitigate Negative impact* or further promote Positive impact	Outcomes and monitoring**	Timescale	Lead officer
Age (older people)	Negative	Digital Signatures is not replacing an existing process or service; it is an additional tool which is available to staff to use where appropriate. Staff will receive training prior to using the software; this will be offered virtually, face to face, via training videos, and manuals will be produced. There will also be support available post go-live whilst users familiarize themselves with the software. Digital Champion/s will be trained to support those to gain access to the service online and can spend time showing them how to use the software.	Staff feedback	Annually	Manjula Pindoria
		The introduction of the software is in addition to different levels of digital technologies within the service, creating a more flexible or a pathway to better match the users expectation of choice.			Manjula Pindoria

		_			
		The software is a high-tech pathway to			Manjula Pindoria
		enable users to use portals/programme			
		on their personal computers and			
		devices to access this service and			
		insert and upload their signatures.			
		A single digital pathway is unlikely to			Manjula Pindoria
		meet the diverse needs of all who will			
		use it. This service enables people to			
		move between high tech to no-tech			
		pathways for a single service.			
Disability	Negative	Digital Signatures is not replacing an	Staff feedback	Annually	
•		existing process or service; it is an		_	
		additional tool which is available to staff			Manjula Pindoria
		to use where appropriate. Staff will			
		receive training prior to using the			
		software; this will be offered virtually,			
		face to face, via training videos, and			
		manuals will be produced. There will			
		also be support available post go-live			
		whilst users familiarize themselves with			
		the software.			
	Negative	Digital Signatures is not replacing an			Manjula Pindoria
Race		existing process or service; it is an			
		additional tool which is available to staff			
		to use where appropriate.			
Socio-	Negative	Digital Signatures is not replacing an			Manjula Pindoria
economic		existing process or service; it is an			
		additional tool which is available to staff			
		to use where appropriate.			
		People on the low-tech or no-tech			Manjula Pindoria
		pathways can access tech outside of			
		the home e.g. libraries, local voluntary			
		organisations etc. to enable them to			
		use the service if needed. This will be			
		included in user guides or digital/non-			

digital literature that guides users specifically.		

Add further rows as necessary

- * You should include details of any future consultations and any actions to be undertaken to mitigate negative impacts
- ** Monitoring: You should state how the impact (positive or negative) will be monitored; what outcome measures will be used; the known (or likely) data source for outcome measurements; how regularly it will be monitored; and who will be monitoring it (if this is different from the lead officer).

5. Review

In this section you should identify how frequently the EqHIA will be reviewed; the date for next review; and who will be reviewing it.

Review: Annually	
Scheduled date of review: 28/03/2024	
Lead Officer conducting the review: Manjula Pindoria	
	*Expand box as required

Please submit the completed form via e-mail to EqHIA@havering.gov.uk thank you.

Appendix 1. Guidance on Undertaking an EqHIA

This Guidance can be deleted prior to publication.

What is it?

The Equality & Health Impact Assessment (EqHIA) is a tool to ensure that your activity meets the needs of individuals and groups that use your service, whilst at the same time ensuring a person's chance of leading a healthy life is the same wherever they live and whoever they are. We want to ensure that the activities of the Council are 'fit for purpose' and meet the needs of Havering's increasingly diverse communities and employees. This robust and systematic EqHIA process ensures that any potential detrimental effects or discrimination is identified, removed, or mitigated and positive impacts are enhanced.

When to Assess:

An EqHIA should be carried out when you are changing, removing or introducing a new service, policy, strategy or function; for simplicity, these are referred to as an "activity" throughout this document. It is best to conduct the assessment as early as possible in the decision-making process.

Guidance: Equality & Health Impact Assessment Checklist

The Checklist in Section 1 asks the key questions,

- 4a) Are you changing, introducing a new, or removing a service, policy, strategy or function?
- 4b) Does this activity (policy/strategy/service/decision) have the potential to impact (either positively or negatively) upon people (9 protected characteristics)?
 4c) Does this activity (policy/strategy/service/decision) have the potential to impact (either positively or negatively) upon any factors which determine people's health and wellbeing?
 - If the answer to <u>ANY</u> of the questions 4a, 4b or 4c of the Checklist is 'YES' then
 you must carry out an assessment. e.g. Proposed changes to Contact Centre
 Opening Hours
 - 'YES' = you need to carry out an EqHIA
 - If the answer to <u>ALL</u> of the questions, 4a or 4b of the Checklist is NO, then you do
 not need to carry out an EqHIA assessment. e.g. Quarterly Performance Report
 'NO' = you DO NOT need to carry out an EqHIA. Please provide a clear
 explanation as to why you consider an EqHIA is not required for your activity.

Using the Checklist

The assessment should take into account all the potential impacts of the proposed activity, be it a major financial decision, or a seemingly simple policy change. Considering and completing this EqHIA will ensure that all Council plans, strategies, policies, procedures, services or other activity comply with relevant statutory obligations and responsibilities. In particular it helps the Council to meet its legal obligation under the Equality Duty and its public health duties under the Health and Social Care Act 2012.

Having Due Regard

To have due regard means that in making decisions and in its other day-to-day activities, the Council must consciously consider the need to:

- Eliminate unlawful discrimination, harassment and victimisation
- Advance equality of opportunity between different groups
- Foster good relations between different groups
- Reduce inequalities in health outcomes

Combining Equality and Health Impact Assessment:

Equality Impact Assessments (EIAs) provide a systematic way of ensuring that legal obligations are met. They assess whether a proposed policy, procedure, service change or plan will affect people different on the basis of their 'protected characteristics' and if it will affect their human rights. Currently there are **nine protected characteristics** (previously known as 'equality groups' or 'equality strands'): age, disability, sex/gender, ethnicity/race, religion/faith, sexual orientation, gender reassignment, marriage/civil partnership, and pregnancy/ maternity/paternity.

An activity does not need to impact on <u>all</u> 9 protected characteristics – impacting on just one is sufficient justification to complete an EqHIA.

Health Impact Assessments (HIAs) consider the potential impact of any change or amendment to a policy, service, plan, procedure or programme on the health and wellbeing of the population. HIAs help identify how people may be affected differently on the basis of where they live and potential impacts on health inequalities and health equity by assessing the distribution of potential effects within the population, particularly within vulnerable groups. 'Health' is not restricted to medical conditions, or the provision of health services, but rather encompasses the wide range of influences on people's health and wellbeing. This includes, but is not limited to, experience of discrimination, access to transport, housing, education, employment - known as the 'wider determinants of health'.

This <u>Equality and Health Impact Assessment</u> (EqHIA) brings together both impact assessments into a single tool which will result in a set of recommendations to eliminate discrimination and inequality; enhance potential positive impacts and mitigate where possible for negative impacts. In conducting this EqHIA you will need to assess the impact (positive, neutral or negative) of your activity on individuals and groups with **protected characteristics** (this includes staff delivering your activity), **socio-economic status** and **health & wellbeing**. Guidance on what to include in each section is given on the next pages.

Guidance: What to include in background/context

In this section you will need to add the background/context of your activity, i.e. what is the activity intending to do, and why?

Make sure you include the scope and intended outcomes of the activity being assessed; and highlight any proposed changes. Please include a brief rationale for your activity and any supporting evidence for the proposal. Some questions to consider:

- What is the aim, objectives and intended outcomes?
- How does this activity meet the needs of the local population?
- Has this activity been implemented in another area? What were the outcomes?
- Is this activity being implemented as per best practice guidelines?
- Who were the key stakeholders in this activity?

*Note that the boxes will expand as required

Guidance: Who will be affected by the activity?

The people who will be affected may be

Residents: pay particular attention to vulnerable groups in the population who may be affected by this activity

Businesses/ manufacturing / developers / small, medium or large enterprises

Employees: e.g. Council staff for an internal activity, other statutory or voluntary sector employees, local businesses and services

*Note that the boxes will expand as required

Guidance: What to include in assessing a Protected Characteristic e.g. AGE			
Please tick (✓ relevant box:	your activity will have on individuals and groups (including staff) with protected		
Positive	characteristics based on the data and information you have. You should note whether this is a positive, neutral or negative impact.		
Neutral	It is essential that you note all negative impacts. This will demonstrate that you have paid 'due regard' to the Public Sector Equality Duty if your		
Negative	activity is challenged under the Equality Act. *Note that the boxes will expand as required		

Evidence: In this section you will need to document the evidence that you have used to assess the impact of your activity.

When assessing the impact, please consider and note how your activity contributes to the three aims of the Public Sector Equality Duty (PSED) as stated in the section above.

It is essential that you note the full impact of your activity, so you can demonstrate that you have fully considered the equality implications and have paid 'due regard' to the PSED should the Council be challenged.

- If you have identified a **positive impact**, please note this.
- If you think there is a **neutral impact** or the impact is not known, please provide a full reason why this is the case.
- If you have identified a **negative impact**, please note what steps you will take to mitigate this impact. If you are unable to take any mitigating steps, please provide a full reason why. All negative impacts that have mitigating actions must be recorded in the **Action Plan**.
- Please ensure that appropriate consultation with affected parties has been undertaken and evidenced

Sources used: In this section you should list all sources of the evidence you used to assess the impact of your activity. This can include:

- Service specific data
- Population, demographic and socio-economic data. Suggested sources include:
 - Service user monitoring data that your service collects
 - Havering Data Intelligence Hub
 - Office for National Statistics (ONS)

If you do not have any relevant data, please provide the reason why.

*Note that the boxes will expand as required

Guidance: What to include in assessing Health & Wellbeing Impact:			
Please tick (✓) the relevant both that apply:			
Positive	How will the activity help address inequalities in health?		
Neutral	Include here a brief outline of what could be done to enhance the positive impacts and, where possible, mitigate for the negative impacts.		
Negative	*Note that the boxes will expand as required Do you consider that a more in-depth HIA is required as a result of this brief assessment? Please tick (✓) the relevant box Yes □ No □		

Evidence: In this section you will need to outline in more detail how you came to your conclusions above:

- What is the nature of the impact?
- Is the impact positive or negative? It is possible for an activity to have both positive and
 negative impacts. Consider here whether people will be able to access the service being offered;
 improve or maintain healthy lifestyles; improve their opportunities for employment/income; whether
 and how it will affect the environment in which they live (housing, access to parks & green space);
 what the impact on the family, social support and community networks might be
- What can be done to mitigate the negative impacts and/or enhance the positive impacts?
- If you think there is a **neutral impact**, or the impact is not known, please provide a brief reason why this is the case.
- What is the likelihood of the impact? Will the impact(s) be in weeks, months or years? In some cases the short-term risks to health may be worth the longer term benefits.
- Will the proposal affect different groups of people in different ways? A proposal that is likely to benefit one section of the community may not benefit others and could lead to inequalities in health.

Please use the Health & Wellbeing Impact Tool in Appendix 2 as a guide/checklist to assess the potential wider determinants of health impacts.

This tool will help guide your thinking as to what factors affect people's health and wellbeing, such as social support, their housing conditions, access to transport, employment, education, crime and disorder and environmental factors. It is not an exhaustive list, merely a tool to guide your assessment; there may be other factors specific to your activity.

Some questions you may wish to ask include:

- Will the activity impact on people's ability to socialise, potentially leading to social isolation?
- Will the activity affect a person's income and/or have an effect on their housing status?
- Is the activity likely to cause the recipient of a service more or less stress?
- Will any change in the service take into account different needs, such as those with learning difficulties?
- Will the activity affect the health and wellbeing of persons not directly related to the service/activity, such as carers, family members, other residents living nearby?
- If there is a short-term negative effect, what will be done to minimise the impact as much as possible?

- Are the longer-term impacts positive or negative? What will be done to either promote the positive effects or minimise the negative effects?
- Do the longer term positive outcomes outweigh the short term impacts?

*Note that the boxes will expand as required

Sources used: In this section you should list all sources of the evidence you used to assess the impact of your activity. This could include, e.g.:

Information on the population affected

- Routinely collected local statistics (e.g. quality of life, health status, unemployment, crime, air quality, educational attainment, transport etc.)
- Local research/ Surveys of local conditions
- Community profiles

Wider Evidence

- Published Research, including evidence about similar proposals implemented elsewhere (e.g. Case Studies).
- Predictions from local or national models
- Locally commissioned research by statutory/voluntary/private organisations

Expert Opinion

- Views of residents and professionals with local knowledge and insight

*Note that the boxes will expand as required

Guidance: Outcome of the Assessment

On reflection, what is your overall assessment of the activity?

The purpose of conducting this assessment is to offer an opportunity to think, reflect and **improve** the proposed activity. It will make sure that the Council can evidence that it has considered its due regard to equality and health & wellbeing to its best ability.

It is not expected that all proposals will be immediately without negative impacts! However, where these arise, what actions can be taken to mitigate against potential negative effects, or further promote the positive impacts?

Please tick one of the 3 boxes in this section to indicate whether you think:

- 1. all equality and health impacts are adequately addressed in the activity proceed with your activity pending all other relevant approval processes
- 2. the assessment identified some negative impacts which could be addressed please complete the Action Plan in Section 4.
- 3. If the assessment reveals some significant concerns, this is the time to stop and re-think, making sure that we spend our Council resources wisely and fairly. There is no shame in stopping a proposal.

*Note that the boxes will expand as required

Guidance: Action Plan

For each protected characteristic/health & wellbeing impact where an impact on people or their lives has been identified, complete one row of the action plan. You can add as many further rows as required.

State whether the impact is Positive or Negative

Briefly outline the actions that can be taken to mitigate against the negative impact or further enhance a positive impact. These actions could be to make changes to the activity itself (service, proposal, strategy etc.) or to make contingencies/alterations in the setting/environment where the activity will take place.

For example, might staff need additional training in communicating effectively with people with learning difficulties, if a new service is opened specifically targeting those people? Is access to the service fair and equitable? What will the impact on other service users be? How can we ensure equity of access to the service by all users? Will any signage need changing? Does the building where the service being delivered comply with disability regulations?

Guidance: Review

Changes happen all the time! A service/strategy/policy/activity that is appropriate at one time, may no longer be appropriate as the environment around us changes. This may be changes in our population, growth and makeup, legislative changes, environmental changes or socio-political changes.

Although we can't predict what's going to happen in the future, a review is recommended to ensure that what we are delivering as a Council is still the best use of our limited resources. The timescale for review will be dependent on the scale of the activity.

A major financial investment may require a review every 2-3 years for a large scale regeneration project over 10-15 years.

A small policy change may require a review in 6 months to assess whether there are any unintended outcomes of such a change.

Please indicate here how frequently it is expected to review your activity and a brief justification as to why this timescale is recommended.

Appendix 2. Health & Wellbeing Impact Tool

Will the activity/service/policy/procedure affect any of the following characteristics? Please tick/check the boxes below The following are a range of considerations that might help you to complete the assessment.

Lifestyle YES ☐ NO ⊠	Personal circumstances YES NO	Access to services/facilities/amenities YES \(\square\) NO \(\square\)
Diet	Structure and cohesion of family unit	to Employment opportunities
Exercise and physical activity	Parenting	to Workplaces
☐ Smoking	Childhood development	to Housing
Exposure to passive smoking	Life skills	to Shops (to supply basic needs)
☐ Alcohol intake	Personal safety	to Community facilities
Dependency on prescription drugs	Employment status	to Public transport
Illicit drug and substance use	Working conditions	to Education
Risky Sexual behaviour	Level of income, including benefits	to Training and skills development
Other health-related behaviours, such	Level of disposable income	to Healthcare
as tooth-brushing, bathing, and wound	Housing tenure	to Social services
care	Housing conditions	to Childcare
	Educational attainment	to Respite care
	Skills levels including literacy and numeracy	to Leisure and recreation services and facilities
Social Factors YES NO	Economic Factors YES NO	Environmental Factors YES NO
Social contact	Creation of wealth	Air quality
Social support	Distribution of wealth	Water quality
Neighbourliness	Retention of wealth in local area/economy	Soil quality/Level of contamination/Odour
Participation in the community	Distribution of income	Noise levels
☐ Membership of community groups	Business activity	☐ Vibration
Reputation of community/area	☐ Job creation	Hazards
Participation in public affairs	Availability of employment opportunities	Land use
Level of crime and disorder	Quality of employment opportunities	Natural habitats
Fear of crime and disorder	Availability of education opportunities	Biodiversity
Level of antisocial behaviour	Quality of education opportunities	Landscape, including green and open spaces
Fear of antisocial behaviour	Availability of training and skills development opportunities	Townscape, including civic areas and public realm
Discrimination	Quality of training and skills development opportunities	Use/consumption of natural resources
Fear of discrimination	Technological development	Energy use: CO2/other greenhouse gas emissions
Public safety measures	Amount of traffic congestion	Solid waste management
Road safety measures		Public transport infrastructure